

ONTARIO RINGETTE ASSOCIATION

2017-2018 Budget

As of March 31, 2018	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	2018-2019	2017-18	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12
REVENUES	969,468	963,971	1,047,224	939,039	940,138	880,600	891,526	862,542	887,068
EXPENDITURES									
Sports Administration	629,944	585,202	573,607	484,097	459,273	456,217	519,168	445,188	487,795
Adult Development	7,326	8,371	9,500	2,677	3,757	3,191	5,846	2,940	5,373
Coaching	7,500	9,808	27,100	12,404	22,654	8,730	12,684	11,194	13,307
Elite Development	46,330	67,207	62,974	26,190	51,578	97,782	70,849	30,490	32,350
Games and Tournaments	217,810	251,478	269,360	260,622	263,037	252,920	220,930	235,932	202,582
Membership Services	19,500	17,648	21,500	21,131	21,857	21,448	18,090	17,043	24,103
Officiating	60,100	79,974	83,750	32,065	33,126	25,890	38,517	24,153	34,410
50th Anniversary	0	0	0	0	0	0	1,692	22,932	0
Sport Development	11,040	11,684	25,740	17,325	14,923	15,225	16,585	17,045	70,719
TOTAL	999,550	1,031,372	1,073,531	856,511	870,205	881,403	904,361	806,917	870,639
Membership Rebate	0	0	0	0	0				
SURPLUS/DEFICIT	-30,082	-67,401	-26,307	82,528	69,933	-803	-57,574	7,752	16,429

As of March 31, 2018	BUDGET 2018-2019	ACTUAL 2017-18	BUDGET 2017-18	ACTUAL 2016-17	ACTUAL 2015-16	ACTUAL 2014-15	ACTUAL 2013-14	ACTUAL 2012-13	ACTUAL 2011-12
REVENUE									
Ontario Trillium Foundation	0	0	0	0	0	0	6,900	0	28,200
MTCS Grant - Base Operations	136,148	136,148	136,148	136,148	136,148	136,148	136,148	136,644	136,644
- CS4L		0	0	0	0	0	0	0	0
- Team Ontario (TODGP)		0	0	0	2,419	21,773	22,518	0	0
-Quest 4 Gold (CAO)	4,000	4,000	5,000	5,000	6,000	11,999	6,000	6,000	6,000
Reserve Draw Fund	0	0	121,300	0					
Registration Fee Increase (Reserve Fund)		0	0	0	31,240	0	0	0	0
Fee Increase for General Operations	24,000	0	24,000	0	31,240				
Registration Fees	422,295	422,295	393,019	393,020	330,217	331,162	338,804	355,108	319,079
Dues/Insurance Fees	62,000	61,084	60,400	60,400	60,965	61,175	62,282	62,450	62,980
Annual Association Fees	5,625	5,700	5,625	5,700	5,625	5,625	5,550	5,500	5,275
Annual General Meeting	6,860	6,860	6,000	7,255	8,887	8,619	6,439	5,368	8,997
Tournament Fees	9,740	9,740	9,620	9,897	10,163	9,311	9,194	10,692	9,898
Ontario Winter Games- Registration		11,770	13,424	0	9,180	0	11,070	0	7,560
- Travel Grant		921	0	0	0	0	2,173		
Team Entry Fees - U12 Event	40,600	40,600	41,470	44,470	44,100	44,404	43,600	175,200	154,250
- AA PRC	69,510	69,510	61,740	64,740	63,900	69,025	54,100		
- A PRC	91,500	91,500	87,150	87,150	75,950	84,680	72,800		
Leadership Camp (Eagle Lake Camp)	8,940	8,940	7,140	8,620	7,615	5,725	5,325	3,000	47,568
Clinics - Coaching	3,000	2,716	4,770	4,764	5,171	4,977	4,030	5,683	7,716
- Officiating	2,000	3,976	1,918	1,918	4,165	1,881	4,049		
Sponsors/Fundraising: Other	4,000	4,783	600	6,531	3,133	600	1,008	37,011	35,881
- AA PRC	15,000	15,038	14,100	16,649	9,254	15,153	13,387		
-A PRC	17,000	16,911	17,000	15,039	14,539	20,062	16,008		
-U12 Event	9,000	8,490	10,000	19,438	9,621	10,202	7,683		
-Meetings	2,000	1,927	800	430	1,464	1,880			
Resource Sales - Net	6,000	5,685	4,500	4,924	2,249	7,153	4,084	5,498	3,649
- 50th Ann Sales		0	0	0	0	0	0	2,755	
Bank Interest /Finance Charges	1,300	1,389	250	654	1,848	1,919	2,712	2,209	1,466
Miscellaneous : Other		4,615	0	12,798	23,563	10,371	6,828	7,862	51,905
- National Jersey Sales	2,000	5,900	2,000	1,445	2,965	4,615	5,065	6,940	
- ORA Clothing	2,500	0	2,500	812	0	0	651		
- Come Try Ringette Rebate	3,000	1,111	3,000	3,334	3,184	2,080	0	1,106	
-Camp Registration	250	180	250	255	210	255	165		
- CRC & ECC Team Reg	10,200	10,200	6,000	8,100	24,900	4,050	36,300	30,900	
Settlement Vendor Sales:		0	0	0	0			2,616	
- AA PRC	4,000	4,083	2,500	2,778	2,704	1,965	1,937		
-A PRC	4,000	4,593	2,500	4,897	4,642	1,776	2,500		
-U12 Event	2,500	2,815	2,000	4,643	2,411	2,016	1,503		
-CRC/ECC Clothing	500	491	500	558	466	0	713		
Statistician base services	0	0	0	0					
-AA PRC	0	0	0	1,683					
- A PRC	0	0	0	2,277					
- U12 Event	0	0	0	2,712					
TOTAL REVENUES	969,468	963,971	1,047,224	939,039	940,138	880,600	891,526	862,542	887,068

As of March 31, 2018	BUDGET 2018-2019	ACTUAL 2017-18	BUDGET 2017-18	ACTUAL 2016-17	ACTUAL 2015-16	ACTUAL 2014-15	ACTUAL 2013-14	ACTUAL 2012-13	ACTUAL 2011-12
EXPENDITURES									
Sports Administration									
Salaries and Benefits	238,963	186,293	188,471	166,595	162,861	168,332	166,397	165,271	161,114
Professional Development	2,000								
Professional Memberships	1,250								
Strategic & Operational Plans	17,000								
Recruitment Advertising		27,763	16,000	324	0	0	0	0	0
Ringette Canada - Annual Dues	201,329	189,859	175,488	175,488	163,966	164,013	148,546	136,703	128,007
- Events(Brd.Reps.)	5,280	3,511	5,280	1,058	1,840	811	4,874	4,985	7,675
- Joint Promotion		0	0	0	0	0	19,180	19,086	19,224
Office Supplies and Equipment	4,000	2,816	3,200	2,073	1,954	2,219	2,828	2,099	2,151
Computer Conversion and Training	500	455	2,400	2,228	2,965	1,572	710	384	571
Rent	24,923	24,774	25,193	20,037	17,574	14,580	14,398	14,143	13,783
Offsite Storage	4,054	2,009	2,100						
Parking	4,204	2,658	2,319	1,383	1,383	1,383	1,614	2,075	2,054
Telephone	5,169	2,118	2,221	2,560	2,474	2,486	3,104	2,606	3,114
Postage	2,000	2,048	2,500	2,162	1,585	1,824	3,690	3,688	3,190
Printing	2,444	2,444	3,214	2,563	3,081	2,474	6,209	6,290	6,057
Travel/Lodging - Brd.Reps/Staff	1,000	300	13,100	713	2,525	7,841	8,034	1,864	4,140
Staff Travel/Lodging - Promotional	8,000								
Meeting Costs - Board/Staff	20,000	20,421	33,500	27,547	25,769	33,751	28,008	26,001	33,834
Member Insurance	19,398	19,138	19,089	19,201	20,585	19,624	19,526	19,649	19,533
Office Insurance	825	824	1,000	845	1,088	1,276	1,201	949	827
Legal and Audit	7,387	8,473	12,274	7,952	6,243	10,751	10,762	4,763	7,893
Ontario Trillium Foundation		0	0	0	0	0	6,900	0	28,200
Interest and Bank Charges	1,300	1,391	1,100	1,032	1,002	1,038	823	818	924
Internet	1,839	1,560	1,658	1,591	1,929	2,074	2,029	2,074	2,210
Depreciation	879	878	0	155	1,072	1,836	1,998	1,397	634
Active 2010		0	0	0	0	0	0	0	0
Sundry expense: Other		3,578	1,000	7,808	554	4,115	2,195	-1,533	34,181
Office move	3,000	3,017							
Merchandize Sales -AA PRC	4,000	4,083	2,500	3,113	2,704	1,965	1,937	2,616	
Merchandize Sales-A PPRC	4,000	4,593	2,500	5,187	4,642	0	2,500		
Merchandize Sales-U12 Event	2,500	2,816	2,000	2,690	2,412	2,016	1,503		
-CRC & ECC Team Reg	10,200	10,200	6,000	8,100	24,900	6,150	46,600	20,700	
Website/Web Master	500	27,715	0	0	0	0	0	0	4,060
Contingency/Scholarship	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Bad Debt - write off		340	0	0	0	0	4	0	0
Promotion: gifts		2,678	2,500	19,692	2,165	2,086	1,598	1,560	2,419
Marketing	20,000								
- CTR / Adult Promotion	10,000	9,449	30,000						
-World RC Mississauga		15,000	15,000	0	0	0	10,000	5,000	
Contribution to CWG Fund		0	0	0	0	0			
Transfer to Sport Promotion Fund		0	0	0	0	0			
Sub total	629,944	585,202	573,607	484,097	459,273	456,217	519,168	445,188	487,795

As of March 31, 2018	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	2018-2019	2017-18	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12
Adult Development									
Meetings(Trav,Accom,Meals) :									
- AGM	696	696	500	496	554	628	537	618	392
-Board	630	630	1,500	0	973	786	1,252	872	720
-Seeding		0	0	0	0	0	0	0	0
- Standing Committee	1,500	2,980	3,000	2,181	2,230	1,777	2,688	1,450	4,261
Hosting - Prov.Champshp		0							
Attndance at Yr end OAIC		0	0	0	0	0	405	0	0
Outreach		0	0	0	0	0	464	0	
CTR for Adults	4,500	4065	4,500	-					
Program Costs:		0	0	0	0	0	500		
- Marketing/Communications		0	0	0	0	0			
Supplies/Sundry		0	0	0	0	0	0	0	0
Sub total	7,326	8,371	9,500	2,677	3,757	3,191	5,846	2,940	5,373

As of March 31, 2018	BUDGET 2018-2019	ACTUAL 2017-18	BUDGET 2017-18	ACTUAL 2016-17	ACTUAL 2015-16	ACTUAL 2014-15	ACTUAL 2013-14	ACTUAL 2012-13	ACTUAL 2011-12
Coaching									
Meetings -AGM	250	51	500	44	0	0	0	865	90
-Board	250	105	100	0	0	0	0	0	619
-Standing Committee	1,500	1,893	4,000	878	4,440	2,730	4,058	3,558	4,205
Out Reach Program	1,500	1,102	1,500	0	1,289	0	1,180	0	600
Clinics:		0	0	0					
- CSI/CI LF Training	2,500	2,283	3,000	6,482	10,925	0	1,447	771	1,794
- Evaluator's Clinic	500	506	7,000	0	0	0	0	0	0
- Comp Dev		0	0	0	0	0	0	0	0
Coaching Professional Development	1,000	0	2,000	0	0	0	0	0	0
Supplies/Sundry		0	0	0	0	0	0	0	0
Mentorship		0	2,000						
Prof Development		0	2,000						
Quest For Gold (CAO)		3868	5,000	5000	6000	6000	5999	6000	5999
Sub total	7,500	9,808	27,100	12,404	22,654	8,730	12,684	11,194	13,307

As of March 31, 2018	BUDGET 2018-2019	ACTUAL 2017-18	BUDGET 2017-18	ACTUAL 2016-17	ACTUAL 2015-16	ACTUAL 2014-15	ACTUAL 2013-14	ACTUAL 2012-13	ACTUAL 2011-12
Elite Development									
Meetings(Trav,Accom,Meals) :									
-AGM	500	577	500	425	232	329	183	469	251
-Board	500	573	500	543	184	0	276	458	0
- Standing Committee	3,500	3,421	2,500	1,747	1,277	2,013	3,741	2,599	3,092
Challenge Cups		0							
- Travel/Accom		0	0	0	0	0	721		
- Banner Stands		0	0	0	0	0	0		
- Misc		249	250	0	250	0	34		
Ontario Winter Games: Player Reg.		11,770	13,424	0	17,198	0	9,450	0	7,560
- Elite Rep		468	500	0	421	0	60		
- Rings, etc.		242							
- Travel Grant		921	0	0	0	0	2,113		
National Championships :		0							
-Team Registration	4,200	4,200	4,200	4,200	4,200	4,200	4,200	7,800	6,800
-Uniforms -clean/repair	1,268	1,268	1,100	1,727	1,303	1,243	1,016	1,175	898
-Uniforms - replace sold items	5,185	5,185	5,000	1,437	3,035	4,357	4,468	6,230	6,765
- Uniforms - replace worn sets	7,100	7,092	0	0	0	0	2,642	2,930	
-Uniforms - Off Ice	11,203	11,203	11,000	11,293	10,841	9,549	10,140	8,565	6,631
Easterns - Team Registration	3,600	3,600	3,600	3,600	3,600	3,600	3,600		
- Elite Rep	1,524	1,524	1,500	1,218	1,882	620	200		
Prov mtg with teams going to CRC/ECC		0	0	0	0	100			
Team Ontario :		0							
-Pre Games Promotion		0	0	0	0	0	392	0	279
- Elite Rep Travel		0	0	0	0	619			
-Administration	6,000	5,387	6,000	0	0	706	0	0	0
- Sponsorship Expense		0	0	0	0	0	0	0	0
- Program		0	0	0	-504	39,381	0	0	0
- Development Grant		0	0	0	0	24,192	22,519	0	0
- Coaching Grant (Mentor)		0	0	0	0	6,568			
Team Canada (for athletes)		9,500	9,500	0	7,500	0	4,500	0	0
-elite player dev elop clinics			3,000						
Supplies/Sundry	250	27	400	0	159	305	594	264	74
Outreach	1,500	0	0	0	0	0	0	0	0
Sub total	46,330	67,207	62,974	26,190	51,578	97,782	70,849	30,490	32,350

As of March 31, 2018	BUDGET	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	2018-2019	2017-18	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12
Games and Tournaments									
Meetings(Trav,Accom,Meals) :									
-AGM	700	713	600	580	0	477	433	534	621
-Planning		0	5,000	4,245	4,705	5,459	1,382	3,247	1,699
-Board	2,500	2,161	1,800	1,662	995	702	393	1,008	921
- Standing Committee	12,000	10,692	8,000	7,162	7,134	6,263	6,108	5,133	5,739
Provincial Championships :	201,610	0							
G&T Expenses - AA PRC		0	1000	920	0	392			
- A PRC		223	800	609	20,756	20	265		
- U12 Event		0	500	265	0	171	643		
Championship Banners		0	1,150	0	0	0	0	0	0
Entry Fees to Host - AA PRC		69,290	61,740	82,740	60,900	66,265	52,330	218,374	193,602
- A PRC		70,810	87,150	63,150	72,950	79,680	71,800		
- U12 Event		36,571	41,470	37,129	46,750	41,404	40,600		
Statistician - AA PRC		1,673	2,500	1,883	2,174	2,274	1,503	4,740	
- A PRC		2,776	3,000	3,656	2,978	2,926	3,051		
- U12 Event		1,554	2,500	3,037	1,913	2,384	1,571		
Hosting Costs - AA PRC		4,864	0	0	0	0	0		
- A PRC		2,546	0	0	0	0	0		
- U12 Event		2,105							
Dignataries - U12 Events		0	2,000	0	0				
Historical Banners		0	250	0	0				
Meeting Room - AA PRC		0	0	0	0	452			
- A PRC		0	0	0					
- U12 Event		0	0	0	447				
Required Rooms - AA PRC		15,715	12,300	14,222	14,189	12,331	10,204		
- A PRC		14,756	15,000	12,055	14,432	15,345	12,926		
- U12 Event		7,675	7,000	16,832	6,613	7,077	1,689		
Value in Kind (Sponsor) - AA PRC		2,405	3,400	3,414	2,533	3,456	3,267		
- A PRC		3,908	5,000	3,247	2,878	5,613	4,836		
- U12 Event		1,041	3,000	2,767	0	0	7,683		
Jackets	500	0	400	38	0	0	0		
Printing		0	300	0	0				
Outreach		0	2,500						
Supplies/Sundry	500	0	1000	1009	690	229	246	2896	0
Sub total	217,810	251,478	269,360	260,622	263,037	252,920	220,930	235,932	202,582

As of March 31, 2018	BUDGET 2018-2020	ACTUAL 2017-18	BUDGET 2017-18	ACTUAL 2016-17	ACTUAL 2015-16	ACTUAL 2014-15	ACTUAL 2013-14	ACTUAL 2012-13	ACTUAL 2011-12
Membership Services									
Meetings(Trav,Accom,Meals) :									
-AGM		0	500	0	829	213	183	216	459
- Board	500	571	500	332	1116	956	384	332	430
-Standing Committee	1,500	2,355	3,000	2,823	2,216	4,641	3,541	3,928	3,883
Annual General Meeting	11,000	10,323	12,000	12,702	13,115	9,790	8,954	7,446	14,122
Volunteer Recognition Awards	4,500	3,292	4,500	4,325	3,632	4,899	4,079	4,409	3,921
Registration System	1,000	1,107	1,000	949	949	949	949	712	1,288
- New System	1,000	0	0	0	0	0	0	0	
Sub total	19,500	17,648	21,500	21,131	21,857	21,448	18,090	17,043	24,103

As of March 31, 2018	BUDGET 2018-2019	ACTUAL 2017-18	BUDGET 2017-18	ACTUAL 2016-17	ACTUAL 2015-16	ACTUAL 2014-15	ACTUAL 2013-14	ACTUAL 2012-13	ACTUAL 2011-12
Officiating									
Meetings(Trav,Accom,Meals) :									
-AGM	250	0	500	0	0	0	0	0	0
-Board	250	0	500	0	0	0	92	0	0
-Standing Committee	5,000	4,962	3,000	3,034	2,287	2,040	4,971	4,762	5,688
Regional Outreach	3,000	3,040	2,500	1,856	1,237	1,114	1,023	714	2,095
Student Outreach	3,000	1,476	3,000	1,070					
Clinics :									
-Level 4		3,064	4,000	0	0	3,087	0	0	0
-Instructors	12,000	11,940	8,000	0	6,150	0	7,638	0	0
-Evaluators	5,000	4,157	7,500	11,015	0	4,236	5,098	4,188	9,475
-Level 3 Development Day		7,963	5,000						
Evaluations	17,500	16,561	20,000	11,589	10,647	9,578	7,404	7,915	7,144
Evaluation Forms	1,500	1,048	2,000						
Elite Competitions:		0	0	0					
- Challenge Cups		12,896	12,000	0	9,297	739	7,875	0	6,022
- Eastern Canadian Champs	3,000	2,873	3,000	1,189	1,612	3,512	460	2,822	0
-Ontario Winter Games		3,675	1,500	0	0	0	1,404	101	1,115
Technical Registration		0	0	0	0	0	0	316	1,078
New Officials Jerseys	2,000	1,985	1,000	263	742	887	1,226	1,355	1,293
Replacement Jerseys		-8	200	8	80				
Scouting National Program	2,000	1,625	2,000	950	653	291	1,223	1,980	500
POD Program Admin	5,000	2,433	7,050	265	86	315	103	0	
Provincial Officiating & Expenses	500	284	500	326	0	0			
Supplies/Sundry	100	0	500	500	335	91			
Sub total	60,100	79,974	83,750	32,065	33,126	25,890	38,517	24,153	34,410

As of March 31, 2018	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	ACTUAL	ACTUAL
50th Anniversary Celebrations	2018-2019	2017-18	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12
Meetings : Board		0	0	0	0	0	0	154	0
- Ad Hoc		0	0	0	0	0	0	48	
Events		0	0	0	0	0	0	5,000	
Program Costs		0	0	0	0	0	336	17,932	
North Bay Heritage Game									
- Ice		0	0	0	0	0	0		
-30 Jersey		0	0	0	0	0	778		
- Misc		0	0	0	0	0	389		
Banner - Div Names		0	0	0	0	0	189		
50th Ann Pins									
- intl athletes		0	0	0	0	0	0		
- U12 Prov		0	0	0	0	0	0		
Sub total	0	0	0	0	0	0	1,692	22,932	0

As of March 31, 2018	BUDGET 2018-2019	ACTUAL 2017-18	BUDGET 2017-18	ACTUAL 2016-17	ACTUAL 2015-16	ACTUAL 2014-15	ACTUAL 2013-14	ACTUAL 2012-13	ACTUAL 2011-12
Sport Development									
Meetings:									
-AGM	500	982	500	894	0	427	0	443	0
-Board	100	1273	500	1091	0	286	180	344	870
-Standing Committee	1,500	2,283	5,500	2,596	5,023	8,666	10,083	3,535	15,343
Leadership (Eagle Lake) Camp:									
-Participants		0	0	0	0	0	0	0	48,084
Outreach Program/University Mailing	Sport Dev/Offi	0	3,600	4,661	3,609	843	1,251	1,371	1,871
Rergional Director Outreach	Sport Dev/Offi	0	5,000						
CS4L Conference		0	0	0	0	0	1357	1575	0
Program Costs		0	0	77	0	0	0	0	4073
- Leadership Camp	8,940	7003	7140	7246	5991	5003	3714	2486	
-Mtg Sport Dev Summit		0	0	0	0	0	0	6,983	
- LTAD training video		0	0	0	0	0	0	308	
-Publication Cost		0	500	0	0	0	0	0	
Come Try Ringette		143	3,000	760	300	0	0	0	478
Sub total	11,040	11,684	25,740	17,325	14,923	15,225	16,585	17,045	70,719

TOTAL EXPENDITURES	999,550	1,031,372	1,073,531	856,511	870,205	881,403	904,361	806,917	870,639
Membership Rebate	0	0	0	0	0	0	-44,739	-47,873	
SURPLUS/DEFICIT	-30,082	-67,401	-26,307	82,528	69,933	-803	-57,574	7,752	16,429
Transfers To Reserve Funds									
Canada Winter Games					3,000				
Operating Stabilization Fund					31,240				
Sport Promotion Fund					31,240				
Surplus/Deficit					4,453				